# Steel stacking

A problem in inventory management in the steel industry

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# Part of the presentation concerns joint work with **Rui Rei** and **Mikio Kubo**.

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# Informal problem description

#### Context

A steel producer has a warehouse where the final product is stocked

- large steel bars enter the warehouse when production finishes
- bars leave the warehouse on trucks or ships for transporting them to the final customer
- there is a crane in the warehouse, which moves the bars one at a time
- the warehouse has *p* different places
- each place can be empty, or keep a stack of steel bars

# Informal problem description

#### Assumptions

- capacity of the stacks is infinite
- no delays on crane movements
- crane can move only one item at a time
- only the item on the top of the stack can be moved
- item on top of each stack may have to be relocated (*reshuffling*)

#### Objective

• minimize the number of movements made by the crane

# Steel stacking



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# Steel stacking

#### Data

 $\left\{ \begin{array}{ll} p \in \mathbb{N} & \text{number of stacks on the warehouse} \\ n \in \mathbb{N} & \text{number of items} \\ R_i \in \mathbb{N}, i = 1, \dots, n & \text{release dates} \\ D_i \in \mathbb{N}, i = 1, \dots, n & \text{delivery dates} \end{array} \right.$ 

# Steel stacking

#### Constraints

- crane can move only the item on top of the stack
- release and delivery dates must be satisfied
- the valid movements depend on *R*, *D*, and on the choices made up to the moment.

#### Solution representation

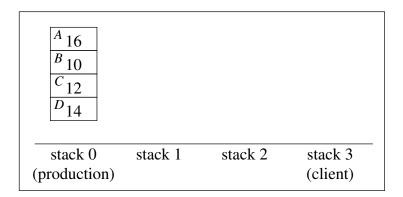
List of movements from a stack (*o*) to another (*d*)  $M = [(o_1, d_1), \dots, (o_k, d_k)]$ 

- $0 \le o_i \le p$  and  $1 \le d_i \le p+1$
- stack 0 represents the production facility
- stack p + 1 represents the customer track/ship.
- we want to minimize the number of movements (size of M)

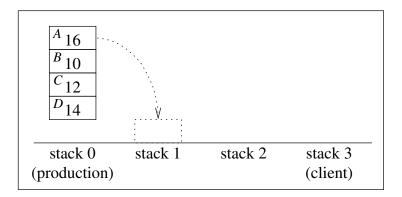
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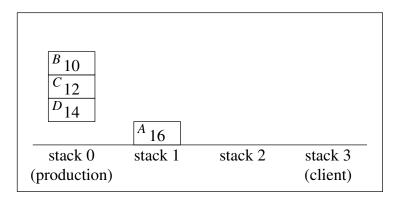
# Example



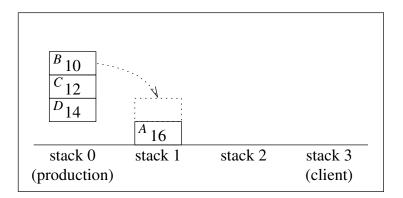




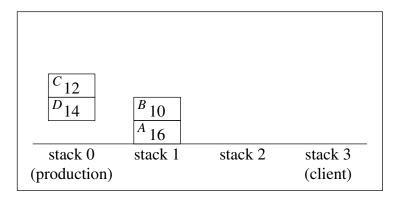




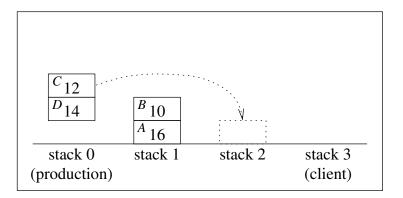




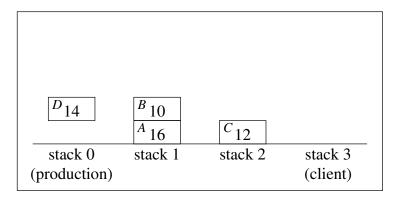




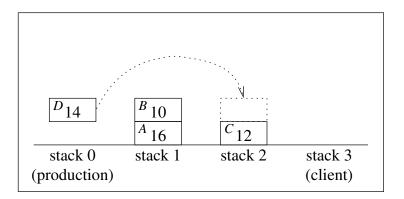




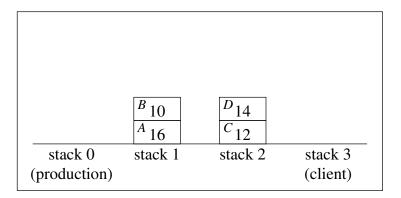




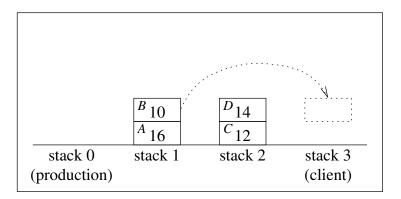






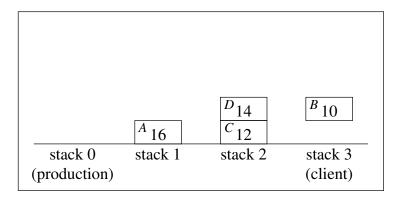








# Example – step 5

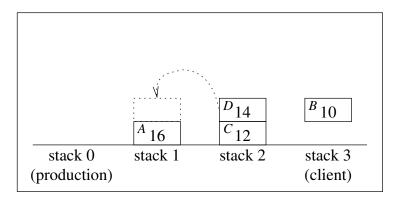




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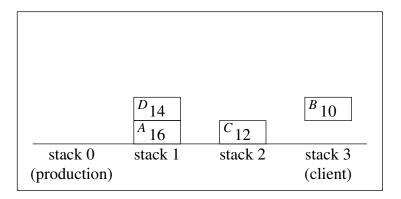
# Example – step 6





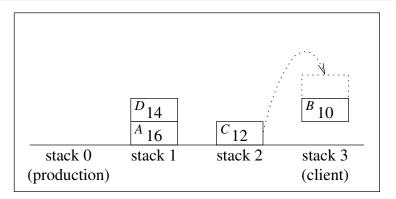
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# Example – step 7



#### Movements:

 $[(0,1), (0,1), (0,2), (0,2), (1,3), (2,1), \rightarrow (2,3), (1,3), (1,3)]$ This information is complemented with release and due dates.

# Solution representation: MIP

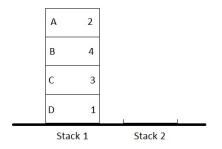
If we want to solve the problem with standard optimization tools: **MIP formulation**:

#### Sets

- $\mathcal{T} \in \mathbb{N}$  time horizon (the number of periods in the model)
- $\mathit{N} \in \mathbb{N}$  number of items
- $W \in \mathbb{N}$  the number of stacks in the warehouse (warehouse width).
- $H \in \mathbb{N}$  the maximum number of items that can be in a stack at any given instant (warehouse height).
- $R \in \mathbb{R}^N$  item release dates ( $R_i$  denotes the release date of item *i*).
- $D \in \mathbb{R}^N$  item due dates ( $D_i$  denotes the due date of item i).

# Solution representation: MIP

Problem: number of periods that have to be considered



Worst case: 
$$T = 2N + \sum_{n=1}^{N-1} n$$

# Solution representation: MIP

#### **MIP** formulation

#### Variables

- $x_{ijnt} 1$  if item *n* is released into position (i, j) at period *t*
- $y_{ijklnt} 1$  if item *n* is relocated from position (i, j) into (k, l)at period *t* 
  - $z_{ijnt} 1$  if item *n* is delivered from position (i, j) at period *t* 
    - $a_{nt} 1$  if item *n* has not entered the warehouse yet at period *t*
  - $b_{ijnt} 1$  if item *n* is in row *j* of stack *i* at period *t* 
    - $c_{nt} 1$  if item n has already left the warehouse at period t

# Solution representation: branch-and-bound

#### Branch-and-bound

- When an item is released/relocated:
  - Check all stacks where it can be placed
  - Create a branch for each of them

• When an item is delivered from top: move without branching.

MIP solution Branch-and-bound Simulation-based optimization

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MIP solution Branch-and-bound Simulation-based optimization



- formulate the problem, create model
- read an instance
- send it to a solver

MIP solution Branch-and-bound Simulation-based optimization

# Branch-and-bound method

(1)	create empty queue $Q$
(2)	push root node into $Q$
(3)	while $Q$ is not empty
(4)	$\mu \leftarrow pop$ a node from $oldsymbol{Q}$
(5)	$i \leftarrow item$ to be placed next on node $\mu$
(6)	foreach stack s where i can be placed
(7)	$\mu' \leftarrow$ a copy of node $\mu$
(8)	place item $i$ in stack $s$ on node $\mu'$
(9)	execute deliveries from top of stacks in $\mu'$
(10)	if $\mu'$ is a leaf node
(11)	check if $\mu'$ contains a better solution
(12)	push node $\mu'$ into $Q$

MIP solution Branch-and-bound Simulation-based optimization

# Discrete event simulation

- type of simulation used on systems where the state variations are discrete
- computationally "inexpensive"

#### In our case:

- each simulation run involves some randomness: stack for each item is selected randomly from list of candidates
- different runs lead to different solutions
- at the end, choose the best run (a large number of runs may be required for obtaining good results)
- several stacking strategies (heuristics) can be used and tested

MIP solution Branch-and-bound Simulation-based optimization

# Simulation strategy:

#### Heuristics for choosing a stack for an item are applied

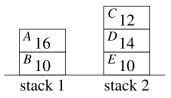
- on arrival of an item
- When moving an item from the top, to reach another below it (*reshuffling*).

#### Processing order

- delivery has precedence over stacking released items
- "simultaneous" releases are processed by inverse delivery date
- "simultaneous" deliveries are processed from top to bottom of the stack

MIP solution Branch-and-bound Simulation-based optimization

# "Simultaneous" deliveries:



No specified order on simultaneous deliveries:

- $2 E: s_2 \rightarrow \mathsf{client}$
- $B: s_1 \rightarrow \text{client}$ 
  - $\hookrightarrow$  7 movements

Deliveries processed by item depth:

- $A: s_1 \to s_2$
- $B : s_1 \to \mathsf{client}$
- $I : s_2 \to \mathsf{client}$ 
  - $\hookrightarrow$  6 movements

MIP solution Branch-and-bound Simulation-based optimization

# Positioning heuristics

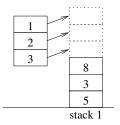
#### When placing an item

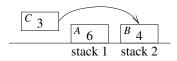
- each position (i.e., each stack) is assigned a value, according to some rules
- construct a **candidate list** of positions with best classification (depends on the heuristics used)
- from this list, randomly choose one for placing the item

MIP solution Branch-and-bound Simulation-based optimization

# Heuristics: Optimize flexibility

- we define **flexibility** of a position as the *maximum number of items* with different delivery dates that can be stacked, *without causing an inversion*
- candidate stacks for an item are those which:
  - maximize flexibility and cause no inversion
  - minimize flexibility, if an inversion is unavoidable





MIP solution Branch-and-bound Simulation-based optimization

# Simulation-based optimization

- For this stacking heuristics:
  - do N independent simulation runs
  - choose the run that lead to less crane movements
- For each of the N runs:
  - for each item, choose a stack according to the selected heuristics
  - continue processing item releases and deliveries, until having all items delivered
  - return the number of movements required, and the corresponding movement list

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# **Problem** variants

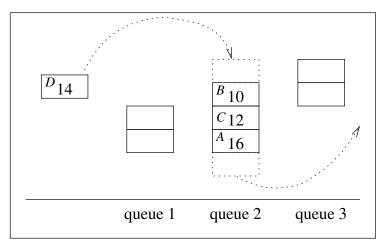
There are many variants of the problem with practical interest:

- stacks are replaced by more general structures, such as double-ended queues; this allows modeling *e.g.* cases where items are placed in a horizontal configuration, with access from two ends;
- crane movements are limited, and thus the number of stacks that can be reached from a given position is limited;
- placement in certain stacks limits crane movements, *i.e.*, the graph of connections is dynamically changed when items are placed;
- crane movements induce significant delays, making the assumption of immediate delivery unviable;
- other objectives.

More general structures Limited movements Dynamics Other objectives

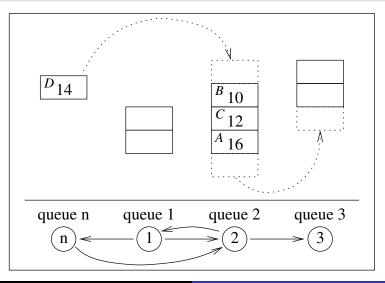
# More general structures

#### E.g., double ended queues



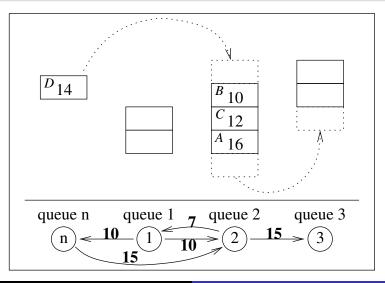
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# Limited movements



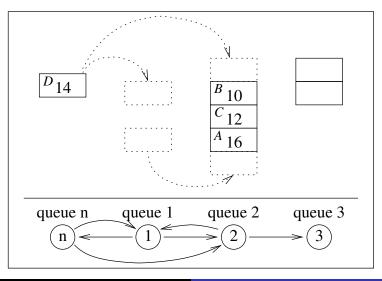
Problem description Solution methods Problem variants Conclusions Other objectives

# **Dynamics**



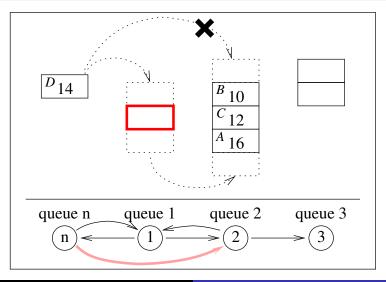
More general structure Limited movements Dynamics Other objectives

# Dynamics: allowed movements change 1



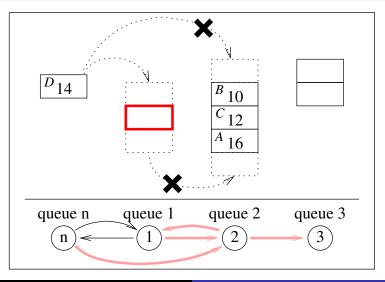
More general structures Limited movements Dynamics Other objectives

# Dynamics: allowed movements change 2



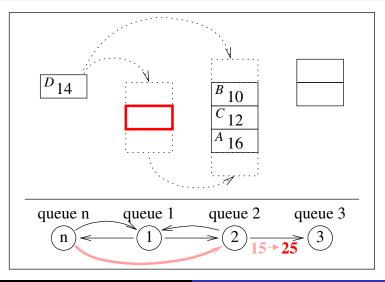
More general structures Limited movements Dynamics Other objectives

# Dynamics: allowed movements change 3



More general structures Limited movements Dynamics Other objectives

### Dynamics: times change



Problem description Solution methods Problem variants Conclusions Other objectives

# Other objectives

Another interesting variant:

- minimize time of service of track/ship;
- 2 items are rearranged before track of ship arrive;
- aim: having the minimum number of movements for loading the track/ship;
- In some variants: more than one item may be moved a the same time.

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# Conclusions

- Problem tackled: difficult (decision in one step may have consequences much later).
- For tackling it:
  - MIP model;
  - Specialized branch-and-bound;
  - Simulation-based optimization.
- Problem has many interesting variants.
- Dynamics: configuration may change upon decisions taken.
- Modeling issues: language for formalizing problem description.
- New solution approaches: finite state automata.